		Final Bud	aget				
Cheyen	Cheyenne Laramie County Economic Development Joint Powers Board						
				Budget Hear	ing Information		
P.O. Box 201			Location:		ne Regional Airport/Jerry 0		
Cheyenne, WY 82003				6/27/2023			
307-772-9146				7:30 a.m.			
Laramie County		Buc	dget Prepared by:	Brittany Ashby/Board			
			J				
S-A BUDGET MESSAGE					W.S. 16-12-403 ( c )		
The Cheyenne-Laramie County E development in Laramie County. account with Laramie County. Th considers proposals throughout t	The Board rece e board also ov	eives a portion of tax reve	enue from the City	of Cheyenne and also ove	marked for economic ersees a revolving loan		
S-B RESERVE DESCRIP							
The board has funds held in rese	erve in WYOSTA	AR and the Local Govt Li	ability Pool				
S-C	T1		[D	1 20 1			
	Date of End		1000	t have regular office hours			
Names of Board Members	of Term	TOWN PERSON. NO.	exceeding 20 ho	ours per week?	Yes		
JJ Chen	6/30/23	If Yes, ent		0.101			
Sharon Fain, Vice Chair	6/30/23	Address of offic		3rd Street, Unit A			
Kevin Marquardt	6/30/24	City, State, Zi					
Shari Bremer	6/30/25	Phone Number					
Trey Rinne	6/30/24	Hours Ope	n: 8am - 5pm	M-F			
Mike Williams, Chair	6/30/24						
Josh Morris	6/30/25						
	_						
	+ -						
	1						
Where are the minutes of your heard meeting available for public review?							
Where are the minutes of your board meeting available for public review?  822 West 23rd Street Unit A, Cheyenne WY 82001							
022 West 23rd Street Unit A, Cheye	TITLE VV Y 82001						
How and whore are the noticef	nooting posts -1 4	for the public?					
How and where are the notices of m			. Mahaita -				
Sent to Wyoming Tribune Eagle eve	ery month. Also	listed on City and County	vvebsites				

Where are the public meetings held?

Zoom & the board room at Cheyenne Regional Airport/Jerry Olson Field – 4020 Airport Parkway West, Cheyenne, WY 82001

	FINAL BUDGET	SUMMARY				
OVE	RVIEW	2021-2022	2022-2023	2023-2024	Final Annessal	
OVER	KVIEW	Actual	Estimated	Proposed	Final Approval	
S-1	Total Budgeted Expenditures	\$255.094	\$242,774	\$659,000	\$659,000	
S-2	Total Principal to Pay on Debt	\$0	\$0	\$0	\$0	
S-3	Total Change to Restricted Funds	-\$27,255	\$6,280	-\$219,500	-\$219,500	
S-4	Total General Fund and Forecasted Revenues Available	\$783,510	\$677,033	\$824,839	\$824,839	
S-5	Amount requested from County Commissioners	\$0	\$0	\$0	\$0	
S-6	Additional Funding Needed	:		\$0	\$0	
					**	
		2021-2022	2022-2023	2023-2024		
REVE	ENUE SUMMARY	Actual	Estimated	Proposed	Final Approval	
S-7	Operating Revenues	sol	\$0	\$0	\$0	
S-8	Tax levy (From the County Treasurer)	SO	\$0	\$0	\$0	
S-9	Government Support	\$325,000	\$216,667	\$200,000	\$200,000	
S-10	Grants	\$0	\$0	\$0	\$0	
S-11	Other County Support (Not from Co. Treas.)	\$0	\$0	\$0	\$0	
S-12 S-13	Miscellaneous Other Forecasted Revenue	\$1,349 \$0	\$9,485 \$0	\$2,500 \$0	\$2,500 \$0	
3-13	Other Porecasted Revenue	30	30	30	30	
S-14	Total Revenue	\$326,349	\$226,152	\$202,500	\$202,500	
FY 7/1/2	3-6/30/24 Ch	eyenne Laramie Co			nt Powers Board	
EXPE	ENDITURE SUMMARY	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval	
S-15	Capital Outlay	sol	\$0	\$0	\$0	
S-16	Interest and Fees On Debt	\$0	\$0	\$0	\$0	
S-17	Administration	\$41,854	\$45,885	\$84,623	\$84,623	
S-18	Operations	\$184,740	\$196,889	\$324,377	\$324,377	
S-19	Indirect Costs	\$0	\$0	\$0	\$0	
S-20R	Expenditures paid by Reserves	\$28,500	\$0	\$250,000	\$250,000	
S-20	Total Expenditures	\$255,094	\$242,774	\$659,000	\$659,000	
DEBT	SUMMARY	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval	
S-21	Principal Paid on Debt	\$0	\$0	\$0	\$0	
CASH	AND INVESTMENTS	2021-2022	2022-2023 Estimated	2023-2024	Final Approval	
		Actual	Estimated	Proposed		
S-22	TOTAL GENERAL FUNDS	\$457,161	\$450,881	\$622,339	\$622,339	
Summa	ry of Reserve Funds					
S-23	Beginning Balance in Reserve Accounts					
S-24	Sinking and Debt Service Funds     Reserves	\$400,101	\$0	\$0	\$0 \$379,126	
S-25 S-26	c. Bond Funds	\$400,101	\$372,846 \$0	\$379,126 \$0	\$379,126	
	Total Reserves (a+b+c)	\$400,101	\$372,846	\$379,126	\$379,126	
S-27	Amount to be added					
S-28	a. Sinking and Debt Service Funds	\$0	\$0	\$0	\$0	
S-29	b. Reserves c. Bond Funds	\$1,245	\$6,280	\$30,500		
S-30	c. Bond Funds  Total to be added (a+b+c)	\$0 \$1,245	\$0 \$6,280	\$0 \$30,500	\$0 \$30,500	
		91,210	40,200	200,000	\$20,000	
S-31	Subtotal	\$401,346	\$379,126	\$409,626		
S-32 S-33	Less Total to be spent TOTAL RESERVES AT END OF FISCAL YEAR	\$28,500 \$372,846	\$0 \$379,126	\$250,000 \$159,626	\$250,000 \$159,626	
0-33	TOTAL RESERVES AT END OF FISCAL TEAR	\$372,040	\$575,120	\$105,020	End of Summary	
Budget (	Budget Officer / District Official (if not same as "Submitted by")					
DISTRI	CT ADDRESS: P.O. Box 201	_	PREPARED BY:	Brittany Ashbul	loard	
DISTIN	Cheyenne, WY 82003		THE PINED DI.	Districting Positoyic	- Colif	
DIST	TRICT PHONE: 307-772-9146					

## **Final Budget**

Cheyenne Laramie County Economic Development Jo

NAME OF DISTRICT/BOARD

**FYE** 6/30/2024

#### PROPERTY TAXES AND ASSESSMENTS

R-1. Property Taxes and Assessments Received
R-1.1 Tax Levy (From the County Treasurer)
R-1.2 Other County Support (see note on the right)

DOA Chart of Accounts	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
4001				
4005				

#### FORECASTED REVENUE

R-2	Revenues from Other Governments			
R-2.1	State Aid			
R-2.2	Additional County Aid (non-treasurer)			
R-2.3	City (or Town) Aid			
R-2.4	Other (Specify)			
R-2.5	Total Government Support			
R-3	Operating Revenues			
R-3.1	Customer Charges			
R-3.2	Sales of Goods or Services			
R-3.3	Other Assessments			
R-3.4	Total Operating Revenues			
R-4	Grants			
R-4.1	Direct Federal Grants			
R-4.2	Federal Grants thru State Agencies			
R-4.3	Grants from State Agencies			
R-4.4	Total Grants			
R-5	Miscellaneous Revenue			
R-5.1	Interest			
R-5.2	Other: Specify Loan origantion fee			
R-5.3	Other: Additional			
R-5.4	Total Miscellaneous			
R-5.5	Total Forecasted Revenue			
R-6	Other Forecasted Revenue			
R-6.1	a. Other past due as estimated by Co. Treas.			
R-6.2	<ul><li>b. Other forecasted revenue (specify):</li></ul>			
R-6.3				
R-6.4				
R-6.5				
R-6.6	Total Other Forecasted Revenue (a+b)			

DOA Chart of Accounts	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
4211				
4237				
4237	\$200,000	\$216,667	\$200,000	\$200,000
4237	\$125,000			
	\$325,000	\$216,667	\$200,000	\$200,000
4300				
4300				
4503				
	\$0	\$0	\$0	\$0
4201				
4201				
4211				
	\$0	\$0	\$0	\$0
4501	\$1,156	\$9,485	\$1,500	\$1,500
4500	\$193	0	\$1,000	\$1,000
	\$1,349	\$9,485	\$2,500	\$2,500
	\$326,349	\$226,152	\$202,500	\$202,500
'				
4004				

4004				
4500				
4500				
	\$0	\$0	\$0	\$0

**FYE** 6/30/2024

#### CAPITAL OUTLAY BUDGET

E-1	Capital Outlay
E-1.1	Real Property
E-1.2	Vehicles
E-1.3	Office Equipment
E-1.4	Other (Specify)
E-1.5	
E-1.6	
E-1.7	
E-1.8	TOTAL CAPITAL OUTLAY

DOA Chart of Accounts	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
6201				
6210				
6211				
6200				
6200				
	\$0	\$0	\$0	\$0

#### ADMINISTRATION BUDGET

E-2	Personnel Services
E-2.1	Administrator
E-2.2	Secretary
E-2.3	Clerical
E-2.4	Other (Specify)
E-2.5	
E-2.6	
E-2.7	
E-3	Board Expenses
E-3.1	Travel
E-3.2	Mileage
E-3.3	Other (Specify)
E-3.4	WEDA Membership Dues
E-3.5	LEADS Table
E-3.6	see additional details
E-4	Contractual Services
E-4.1	Legal
E-4.2	Accounting/Auditing
E-4.3	Other (Specify)
E-4.4	Liability insurance/bond
E-4.5	Marketing
E-4.6	
E-5	Other Administrative Expenses
E-5.1	Office Supplies
E-5.2	Office equipment, rent & repair
E-5.3	Education
E-5.4	Registrations
E-5.5	Other (Specify)
E-5.6	Bank service charges
E-5.7	Loan fees
E-5.8	
E-6	TOTAL ADMINISTRATION

DOA Chart of Accounts	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
7002	\$25,385	\$26,541	\$30,000	\$30,000
7003				
7004				
7005				
7005 7005				
7005				
7011				
7012				
7013		\$685	\$700	\$700
7013	\$570	\$0	\$1,000	\$1,000
		\$1,035	\$11,500	\$11,500
7021	\$5,440	\$6,806	\$8,000	\$8,000
7022	\$9,390	\$9,200	\$10,000	\$10,000
7023	\$808	\$808	\$808	\$808
7023			\$20,000	\$20,000
7031	\$198	\$0	\$200	\$200
7032				
7033				
7034				
7035	\$13	\$100	\$240	\$240
7035	\$13 \$50	\$100 \$710	\$2,175	\$2,175
7033	φ30	Ψ110	Ψ2,173	ΨΖ,173
	\$41,854	\$45,885	\$84,623	\$84,623

# **Final Budget**

### OPERATIONS BUDGET

E-7	Personnel Services
E-7.1	WagesOperations
E-7.1	Service Contracts
E-7.3	Other (Specify)
E-7.4	(-1)
E-7.5	-
E-7.6	
E-8	Travel
E-8.1	Mileage
E-8.2	Other (Specify)
E-8.3	
E-8.4	
E-8.5	
E-9	Operating supplies (List)
E-9.1	
E-9.2	3
E-9.3	
E-9.4	
E-9.5	
E-10	Program Services (List)
E-10.1	
E-10.2	
E-10.3	
E-10.4	
E-10.5	
E-11	Contractual Arrangements (List)
E-11.1	Cheyenne LEADS
E-11.2	CRAFT - Air Enhancement
E-11.3	Craft - Air enhancement #2 Center for Economic & Business Data
E-11.4	2011-1914-1915-1915-1915-1915-1915-1915-19
E-11.5 E-12	see additional details Other operations (Specify)
E-12.1	Other operations (Specify)
E-12.1	
E-12.2	·
E-12.3	·
E-12.5	
E-13	TOTAL OPERATIONS

DOA Chart	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
of Accounts	/ totadi	Louinatoa	Порососи	
7202				
7203				
7204				
7204				
7244				
7211				
7212				
7212				
1212				
7220				
7220				
7220				
7220				
			Y	
7230				
7230				
7230				
7230				
7400	\$50,000	\$50,000	\$0	
7400	\$3,062	\$0	\$75,000	\$75,000
7400	\$35,439	\$39,561	\$0	
7400	\$65,000	\$65,000	\$73,000	\$73,000
	\$31,239	\$42,328	\$176,377	\$176,377
7450				
7450				
7450				
7450				
	<b>#</b> 404 = 10	0.100.555	0004 5==	00010==
	\$184,740	\$196,889	\$324,377	\$324,377

**FYE** 6/30/2024

#### INDIRECT COSTS BUDGET

E-14	Insurance
E-14.1	Liability
E-14.2	Buildings and vehicles
E-14.3	Equipment
E-14.4	Other (Specify)
E-14.5	
E-14.6	
E-14.7	
E-15	Indirect payroll costs:
E-15.1	FICA (Social Security) taxes
E-15.2	Workers Compensation
E-15.2 E-15.3	Workers Compensation Unemployment Taxes
	•
E-15.3	Unemployment Taxes
E-15.3 E-15.4	Unemployment Taxes Retirement
E-15.3 E-15.4 E-15.5	Unemployment Taxes Retirement Health Insurance
E-15.3 E-15.4 E-15.5 E-15.6	Unemployment Taxes Retirement Health Insurance
E-15.3 E-15.4 E-15.5 E-15.6 E-15.7	Unemployment Taxes Retirement Health Insurance

DOA Chart of Accounts	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
7502				
7503				
7504				
7505				
7505				
Ì				
7511				
7512				
7513				
7514				
7515				
7516				
7516				
1				
	\$0	\$0	\$0.	\$0

#### DEBT SERVICE BUDGET

**TOTAL INDIRECT COSTS** 

E-17

 D-1
 Debt Service

 D-1.1
 Principal

 D-1.2
 Interest

 D-1.3
 Fees

 D-2
 TOTAL DEBT SERVICE

DOA Chart of Accounts	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
6401				
6410				
6420				
	\$0	\$0	\$0	\$0

C-5.8 Balance to be retained

C-5.9 TOTAL TO BE SPENT

GENE						
	RAL FUNDS					
			End of Year	Beginning	Beginning	
C-1	Balances at Beginning of Fiscal Year	DOA Chart	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
C-1.1	General Fund Checking	1010	\$207,846	\$207,846	\$365,290	\$365,290
C-1.2	Savings and Investments	1040	\$249,315	\$249,315	\$257,049	\$257,049
C-1.3	General Fund CD Balance	1050		\$0		
C-1.4	All Other Funds	1020		\$0		
C-1.5	Reserves (From Below)		\$372,846	\$372,846	\$159,626	\$159,626
C-1.6	Total Estimated Cash and Investments on Hand		\$830,007	\$830,007	\$781,965	\$781,965
	0 15 18 1 "					
C-2 C-2.1	General Fund Reductions:	2010	ſ			
C-2.1	<ul><li>a. Unpaid bills at FYE</li><li>b. Reserves</li></ul>	2010	\$372,846	\$379,126	\$159,626	\$159,626
C-2.3	Total Deductions (a+b)		\$372,846	\$379,126	\$159,626	\$159,626
C-2.4	Estimated Non-Restricted Funds Available		\$457,161	\$450,881	\$622,339	\$622,339
		DOA Chart				
		DOA Chart of Accounts				
SINKIN	IG & DEBT SERVICE FUNDS	1070				
, t						
			2021-2022	2022-2023	2023-2024	Final Approval
C-3	Designing Release in Resource Assessment (and of manying		Actual	Estimated	Proposed	
C-3.1 C-3.2	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:	us year)		\$0	\$0	
C-3.2	Amount to be added to the reserve					
C-3.4	Date of Reserve Approval in Minutes:					
C-3.5	SUB-TOTAL		\$0	\$0	\$0	\$0
C-3.6	Identify the amount and project to be spent					
C-3.7	a					
C-3.8	b					
C-3.9	C					
C-3.10 C-3.11	Date of Reserve Approval in Minutes: TOTAL CAPITAL OUTLAY (a+b+c)		\$0	\$0	\$0	\$0
C-3.11	Balance to be retained		\$0	\$0		ΨΟ
		L			\$0	\$0
DECE			Ψ0	Ψ	\$0	\$0
KESE	RVES	1090	<b>40</b>	Ψ0	\$0	\$0
KESE	RVES	1090	72	**	, , , , , , , , , , , , , , , , , , ,	\$0
C-4	RVES	1090	2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	\$0
			2021-2022	2022-2023	2023-2024	
C-4			2021-2022 Actual \$400,101	2022-2023 Estimated \$372,846	2023-2024 Proposed \$379,126	Final Approval
C-4 C-4.1 C-4.2 C-4.3	Beginning Balance in Reserve Account (end of previoudate of Reserve Approval in Minutes:  Amount to be added to the reserve		2021-2022 Actual	2022-2023 Estimated	2023-2024 Proposed	Final Approval
C-4 C-4.1 C-4.2 C-4.3 C-4.4	Beginning Balance in Reserve Account (end of previoudate of Reserve Approval in Minutes:  Amount to be added to the reserve  Date of Reserve Approval in Minutes:		2021-2022 Actual \$400,101 \$1,245	2022-2023 Estimated \$372,846 \$6,280	2023-2024 Proposed \$379,126 \$30,500	Final Approval \$379,126 \$30,500
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL		2021-2022 Actual \$400,101	2022-2023 Estimated \$372,846	2023-2024 Proposed \$379,126	Final Approval \$379,126
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6	Beginning Balance in Reserve Account (end of previoudate of Reserve Approval in Minutes:  Amount to be added to the reserve  Date of Reserve Approval in Minutes:		2021-2022 Actual \$400,101 \$1,245	2022-2023 Estimated \$372,846 \$6,280	2023-2024 Proposed \$379,126 \$30,500	Final Approval \$379,126 \$30,500
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent		2021-2022 Actual \$400,101 \$1,245 \$401,346	2022-2023 Estimated \$372,846 \$6,280	2023-2024 Proposed \$379,126 \$30,500	Final Approval \$379,126 \$30,500
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent a. Jay Bird Air Service LLC		2021-2022 Actual \$400,101 \$1,245 \$401,346	2022-2023 Estimated \$372,846 \$6,280	2023-2024 Proposed \$379,126 \$30,500 \$409,626	Final Approval \$379,126 \$30,500 \$409,626
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC  b. General Loans  c.  Date of Reserve Approval in Minutes:		2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500	2022-2023 Estimated \$372,846 \$6,280 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626	Final Approval \$379,126 \$30,500 \$409,626 \$250,000
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC b. General Loans c. Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c)		2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500	2022-2023 Estimated \$372,846 \$6,280 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000	Final Approval \$379,126 \$30,500 \$409,626 \$250,000
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC  b. General Loans  c.  Date of Reserve Approval in Minutes:		2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500	2022-2023 Estimated \$372,846 \$6,280 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626	Final Approval \$379,126 \$30,500 \$409,626 \$250,000
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC  b. General Loans  c.  Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c)  Balance to be retained	is year)	2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500	2022-2023 Estimated \$372,846 \$6,280 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000	Final Approval \$379,126 \$30,500 \$409,626 \$250,000
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11 C-4.12	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC b. General Loans c. Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c)		2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500	2022-2023 Estimated \$372,846 \$6,280 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000	Final Approval \$379,126 \$30,500 \$409,626 \$250,000
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11 C-4.12	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC  b. General Loans  c.  Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c)  Balance to be retained	is year)	2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500 \$372,846	2022-2023 Estimated \$372,846 \$6,280 \$379,126 \$0 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000 \$159,626	Final Approval \$379,126 \$30,500 \$409,626 \$250,000 \$250,000 \$159,626
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11 C-4.12  BOND	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC  b. General Loans  c.  Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c)  Balance to be retained	1060	2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500 \$28,500 \$372,846	2022-2023 Estimated \$372,846 \$6,280 \$379,126 \$0 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000 \$159,626 2023-2024 Proposed	Final Approval \$379,126 \$30,500 \$409,626 \$250,000
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11 C-4.12  BOND  C-5 C-5.1	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC b. General Loans c.  Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c) Balance to be retained  FUNDS  Beginning Balance in Reserve Account (end of previous	1060	2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500 \$372,846	2022-2023 Estimated \$372,846 \$6,280 \$379,126 \$0 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000 \$159,626	Final Approval \$379,126 \$30,500 \$409,626 \$250,000 \$250,000 \$159,626
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11 C-4.12  BOND  C-5 C-5.1 C-5.2	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC b. General Loans c.  Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c) Balance to be retained  FUNDS  Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:	1060	2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500 \$372,846	2022-2023 Estimated \$372,846 \$6,280 \$379,126 \$0 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000 \$159,626 2023-2024 Proposed	Final Approval \$379,126 \$30,500 \$409,626 \$250,000 \$250,000 \$159,626
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11 C-4.12 BOND C-5 C-5.1	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC b. General Loans c.  Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c) Balance to be retained  FUNDS  Beginning Balance in Reserve Account (end of previous	1060	2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500 \$372,846	2022-2023 Estimated \$372,846 \$6,280 \$379,126 \$0 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000 \$159,626 2023-2024 Proposed	Final Approval \$379,126 \$30,500 \$409,626 \$250,000 \$250,000 \$159,626
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11 C-4.12  BOND  C-5 C-5.1 C-5.2 C-5.3	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC b. General Loans c.  Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c) Balance to be retained  FUNDS  Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes: Amount to be added to the reserve	1060	2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500 \$372,846	2022-2023 Estimated \$372,846 \$6,280 \$379,126 \$0 \$379,126	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000 \$159,626 2023-2024 Proposed	Final Approval \$379,126 \$30,500 \$409,626 \$250,000 \$250,000 \$159,626
C-4 C-4.1 C-4.2 C-4.3 C-4.4 C-4.5 C-4.6 C-4.7 C-4.8 C-4.9 C-4.10 C-4.11 C-4.12  BOND  C-5 C-5.1 C-5.2 C-5.3 C-5.4	Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:  SUB-TOTAL Identify the amount and project to be spent  a. Jay Bird Air Service LLC b. General Loans c.  Date of Reserve Approval in Minutes:  TOTAL OTHER RESERVE OUTLAY (a+b+c) Balance to be retained  FUNDS  Beginning Balance in Reserve Account (end of previous Date of Reserve Approval in Minutes:  Amount to be added to the reserve Date of Reserve Approval in Minutes:	1060	2021-2022 Actual \$400,101 \$1,245 \$401,346 \$28,500 \$372,846	2022-2023 Estimated \$372,846 \$6,280 \$379,126 \$0 \$379,126  2022-2023 Estimated \$0	2023-2024 Proposed \$379,126 \$30,500 \$409,626 \$250,000 \$159,626 2023-2024 Proposed \$0	Final Approval \$379,126 \$30,500 \$409,626 \$250,000 \$159,626 Final Approval

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