

Proposed Budget

Cheyenne Regional Airport Board	
Budget Hearing Information	
4000 Airport Parkway	Location: 4000 Airport Parkway Cheyenne, WY 82001
Cheyenne, WY 82001	Date: TBD
307-634-7071	Time: TBD
Laramie County	Budget Prepared by: James Childress, CPA

S-A **BUDGET MESSAGE** W.S. 16-4-104(d)

The Airport Board has developed the enclosed proposed budget for fiscal year 2019 on the basis of conservative projections of upcoming revenues and expenses, in concert with known projected changes in costs and the cash flows of upcoming capital projects. The budget development process engages all members of supervisory and management staff in an effort to produce the budget in compliance with State Statutes and to further serve as an operational diagnostic and planning tool. Legend Aeroserve (Cheyenne Airport Fixed Base Operator, or "FBO") operations continue to expand, and related income and expenses are budgeted in relationship to this growth. No significant changes in financial policy took place during the current fiscal year. The Terminal Construction project completed during this fiscal year.

S-B **RESERVE DESCRIPTION**

Reserves include a calculated amount for fiscal year 2020 accumulated depreciation for assets considered to require replacement within the upcoming five years. Additionally, an amount is held in cash by the Board for the contingency of an airport emergency requiring immediate and unplanned expenditure.

S-C

Names of Board Members	Date of End of Term
Carey Ryerson	12/31/23
Kim Brokaw	12/31/22
Frank Gerstenkorn	12/31/20
Kevin Paintner	12/31/19
Pete Illoway	12/31/21

Does the district have regular office hours exceeding 20 hours per week? Yes

If Yes, enter

Address of office: 4000 Airport Parkway

City, State, Zip: Cheyenne, WY 82001

Phone Number: 307-634-7071

Hours Open: 8AM-5PM

Where are the minutes of your board meeting available for public review?
 4000 Airport Parkway Cheyenne, WY 82001

How and where are the notices of meeting posted for the public?
 Notices of meetings are posted for the public in the Wyoming Tribune Eagle

Where are the public meetings held?
 4000 Airport Parkway Cheyenne, WY 82001

PROPOSED BUDGET SUMMARY

OVERVIEW		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
S-1	Total Budgeted Expenditures	\$17,204,665	\$8,258,465	\$6,127,208	\$6,127,208
S-2	Total Principal to Pay on Debt	\$355,289	\$329,069	\$390,267	\$390,267
S-3	Total Change to Restricted Funds	\$3,183,194	-\$1,302,227	\$0	\$0
S-4	Total General Fund and Forecasted Revenues Available	\$16,517,258	\$11,766,927	\$6,760,946	\$6,760,946
S-5	<i>Amount requested from County Commissioners</i>	\$0	\$0	\$0	\$0
S-6	Additional Funding Needed :			\$0	\$0

REVENUE SUMMARY		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
S-7	Operating Revenues	\$2,469,752	\$2,021,734	\$2,208,045	\$2,208,045
S-8	Tax levy (From the County Treasurer)	\$0	\$0	\$0	\$0
S-9	Government Support	\$278,832	\$161,189	\$0	\$0
S-10	Grants	\$7,706,446	\$2,781,128	\$343,786	\$343,786
S-11	Other County Support (Not from Co. Treas.)	\$0	\$0	\$0	\$0
S-12	Miscellaneous	\$2,258,230	\$2,998,876	\$4,107,850	\$4,107,850
S-13	Other Forecasted Revenue	\$0	\$0	\$0	\$0
S-14	Total Revenue	\$12,713,259	\$7,962,928	\$6,659,681	\$6,659,681

FY 7/1/19-6/30/20 Cheyenne Regional Airport Board

EXPENDITURE SUMMARY		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
S-15	Capital Outlay	\$10,009,433	\$2,371,382	\$2,087,286	\$2,087,286
S-16	Interest and Fees On Debt	\$0	\$0	\$0	\$0
S-17	Administration	\$357,803	\$298,788	\$414,368	\$414,368
S-18	Operations	\$3,442,245	\$3,851,108	\$3,156,770	\$3,156,770
S-19	Indirect Costs	\$425,185	\$434,960	\$468,784	\$468,784
S-20R	Expenditures paid by Reserves	\$2,970,000	\$1,302,227	\$0	\$0
S-20	Total Expenditures	\$17,204,665	\$8,258,465	\$6,127,208	\$6,127,208

DEBT SUMMARY		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
S-21	Principal Paid on Debt	\$355,289	\$329,069	\$390,267	\$390,267

CASH AND INVESTMENTS		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
S-22	TOTAL GENERAL FUNDS	\$3,803,999	\$3,803,999	\$101,265	\$101,265

Summary of Reserve Funds

S-23	Beginning Balance in Reserve Accounts				
S-24	a. Sinking and Debt Service Funds	\$0	\$0	\$0	\$0
S-25	b. Reserves	\$0	\$3,183,194	\$1,880,967	\$1,880,967
S-26	c. Bond Funds	\$0	\$0	\$0	\$0
	Total Reserves (a+b+c)	\$0	\$3,183,194	\$1,880,967	\$1,880,967
S-27	Amount to be added				
S-28	a. Sinking and Debt Service Funds	\$0	\$0	\$0	\$0
S-29	b. Reserves	\$6,153,194	\$0	\$0	\$0
S-30	c. Bond Funds	\$0	\$0	\$0	\$0
	Total to be added (a+b+c)	\$6,153,194	\$0	\$0	\$0
S-31	Subtotal	\$6,153,194	\$3,183,194	\$1,880,967	\$1,880,967
S-32	Less Total to be spent	\$2,970,000	\$1,302,227	\$0	\$0
S-33	TOTAL RESERVES AT END OF FISCAL YEAR	\$3,183,194	\$1,880,967	\$1,880,967	\$1,880,967

End of Summary

Budget Officer / District Official (if not same as "Submitted by")

Date adopted by Special District _____

DISTRICT ADDRESS: 4000 Airport Parkway
Cheyenne, WY 82001

PREPARED BY: James Childress, CPA

DISTRICT PHONE: 307-634-7071

Proposed Budget

Cheyenne Regional Airport Board
 NAME OF DISTRICT/BOARD

FYE 6/30/2020

PROPERTY TAXES AND ASSESSMENTS

		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
R-1	Property Taxes and Assessments Received				
R-1.1	Tax Levy (From the County Treasurer)				
R-1.2	Other County Support				

FORECASTED REVENUE

		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
R-2	Revenues from Other Governments				
R-2.1	State Aid	\$0	\$0	\$0	
R-2.2	Additional County Aid (non-treasurer)	\$278,832	\$161,189	\$0	
R-2.3	City (or Town) Aid	\$0	\$0	\$0	
R-2.4	Other (Specify)				
R-2.5	Total Government Support	\$278,832	\$161,189	\$0	\$0
R-3	Operating Revenues				
R-3.1	Customer Charges	\$2,469,752	\$2,021,734	\$2,208,045	\$2,208,045
R-3.2	Sales of Goods or Services	\$0	\$0	\$0	
R-3.3	Other Assessments	\$0	\$0	\$0	
R-3.4	Total Operating Revenues	\$2,469,752	\$2,021,734	\$2,208,045	\$2,208,045
R-4	Grants				
R-4.1	Direct Federal Grants	\$3,431,276	\$239,397	\$200,094	\$200,094
R-4.2	Federal Grants thru State Agencies	\$0	\$0	\$0	
R-4.3	Grants from State Agencies	\$4,275,170	\$2,541,731	\$143,692	\$143,692
R-4.4	Total Grants	\$7,706,446	\$2,781,128	\$343,786	\$343,786
R-5	Miscellaneous Revenue				
R-5.1	Interest	\$30,310	\$32,503	\$2,600	\$2,600
R-5.2	Other: Specify	\$0	\$14,182	\$2,500	\$2,500
R-5.3	Other: See Additional	\$2,227,921	\$2,952,191	\$4,102,750	\$4,102,750
R-5.4	Total Miscellaneous	\$2,258,230	\$2,998,876	\$4,107,850	\$4,107,850
R-5.5	Total Forecasted Revenue	\$12,713,259	\$7,962,928	\$6,659,681	\$6,659,681
R-6	Other Forecasted Revenue				
R-6.1	a. Other past due-as estimated by Co. Treas.	\$0	\$0	\$0	
R-6.2	b. Other forecasted revenue (specify):				
R-6.3	_____				
R-6.4	_____				
R-6.5	_____				
R-6.6	Total Other Forecasted Revenue (a+b)	\$0	\$0	\$0	\$0

Proposed Budget

Cheyenne Regional Airport Board

FYE 6/30/2020

NAME OF DISTRICT/BOARD

CAPITAL OUTLAY BUDGET

		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
E-1	Capital Outlay				
E-1.1	Real Property				
E-1.2	Vehicles				
E-1.3	Office Equipment				
E-1.4	Other (Specify)				
E-1.5	Airport Terminal	\$9,746,462	\$2,068,546	\$287,286	\$287,286
E-1.6					
E-1.7	see additional details	\$262,970	\$302,836	\$1,800,000	\$1,800,000
E-1.8	TOTAL CAPITAL OUTLAY	\$10,009,433	\$2,371,382	\$2,087,286	\$2,087,286

ADMINISTRATION BUDGET

		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
E-2	Personnel Services				
E-2.1	Administrator	\$273,520	\$212,635	\$261,268	\$261,268
E-2.2	Secretary	\$0	\$0	\$0	
E-2.3	Clerical	\$0	\$0	\$0	
E-2.4	Other (Specify)				
E-2.5					
E-2.6					
E-2.7					
E-3	Board Expenses				
E-3.1	Travel	\$11,880	\$18,846	\$15,000	\$15,000
E-3.2	Mileage	\$0	\$0	\$0	
E-3.3	Other (Specify)				
E-3.4					
E-3.5					
E-3.6					
E-4	Contractual Services				
E-4.1	Legal	\$17,655	\$15,161	\$62,000	\$62,000
E-4.2	Accounting/Auditing	\$47,717	\$42,192	\$70,000	\$70,000
E-4.3	Other (Specify)				
E-4.4					
E-4.5					
E-4.6					
E-5	Other Administrative Expenses				
E-5.1	Office Supplies	\$6,218	\$9,293	\$4,600	\$4,600
E-5.2	Office equipment, rent & repair	\$0	\$0	\$0	
E-5.3	Education	\$0	\$0	\$0	
E-5.4	Registrations	\$0	\$0	\$0	
E-5.5	Other (Specify)				
E-5.6					
E-5.7					
E-5.8	see additional details	\$814	\$662	\$1,500	\$1,500
E-6	TOTAL ADMINISTRATION	\$357,803	\$298,788	\$414,368	\$414,368

Proposed Budget

OPERATIONS BUDGET

		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
E-7	Personnel Services				
E-7.1	Wages--Operations	\$507,268	\$568,295	\$484,708	\$484,708
E-7.2	Service Contracts	\$0	\$0	\$0	
E-7.3	Other (Specify)				
E-7.4	_____				
E-7.5	_____				
E-7.6	_____				
E-8	Travel				
E-8.1	Mileage	\$0	\$0	\$0	
E-8.2	Other (Specify)				
E-8.3	_____				
E-8.4	_____				
E-8.5	_____				
E-9	Operating supplies (List)				
E-9.1	Fuel	\$0	\$64	\$100	\$100
E-9.2	_____				
E-9.3	_____	\$786	\$1,116	\$1,400	\$1,400
E-9.4	_____				
E-9.5	_____				
E-10	Program Services (List)				
E-10.1	_____				
E-10.2	_____				
E-10.3	_____				
E-10.4	_____				
E-10.5	_____				
E-11	Contractual Arrangements (List)				
E-11.1	_____				
E-11.2	_____				
E-11.3	_____				
E-11.4	_____				
E-11.5	_____				
E-12	Other operations (Specify)				
E-12.1	_____				
E-12.2	_____				
E-12.3	_____				
E-12.4	_____				
E-12.5	see additional details	\$2,934,191	\$3,281,635	\$2,670,562	\$2,670,562
E-13	TOTAL OPERATIONS	\$3,442,245	\$3,851,108	\$3,156,770	\$3,156,770

Proposed Budget

INDIRECT COSTS BUDGET

			2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
E-14	Insurance					
E-14.1	Liability		\$11,650	\$14,013	\$7,000	\$7,000
E-14.2	Buildings and vehicles		\$95,430	\$102,667	\$116,643	\$116,643
E-14.3	Equipment		\$0	\$0	\$0	
E-14.4	Other (Specify)					
E-14.5	_____					
E-14.6	_____					
E-14.7	_____					
E-15	Indirect payroll costs:					
E-15.1	FICA (Social Security) taxes		\$58,820	\$63,391	\$55,881	\$55,881
E-15.2	Workers Compensation		\$10,480	\$7,513	\$9,666	\$9,666
E-15.3	Unemployment Taxes		\$293	\$10,634	\$2,500	\$2,500
E-15.4	Retirement		\$119,553	\$110,232	\$123,127	\$123,127
E-15.5	Health Insurance		\$128,959	\$126,509	\$153,966	\$153,966
E-15.6	Other (Specify)		\$0	\$0	\$0	
E-15.7	_____					
E-15.8	_____					
E-15.9	_____					
E-17	TOTAL INDIRECT COSTS		\$425,185	\$434,960	\$468,784	\$468,784

DEBT SERVICE BUDGET

			2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
D-1	Debt Service					
D-1.1	Principal		\$355,289	\$329,069	\$390,267	\$390,267
D-1.2	Interest		\$0	\$0	\$0	
D-1.3	Fees		\$0	\$0	\$0	
D-2	TOTAL DEBT SERVICE		\$355,289	\$329,069	\$390,267	\$390,267

Proposed Budget

Cheyenne Regional Airport Board

FYE 6/30/2020

NAME OF DISTRICT/BOARD

GENERAL FUNDS

		<i>End of Year</i>	<i>Beginning</i>	<i>Beginning</i>	
		2017-2018	2018-2019	2019-2020	Pending
		Actual	Estimated	Proposed	Approval
C-1	Balances at Beginning of Fiscal Year				
C-1.1	General Fund Checking Account Balance	\$20,000	\$20,000	\$20,000	\$20,000
C-1.2	Savings and Investments Account Balance	\$2,781,168	\$2,781,168	\$81,265	\$81,265
C-1.3	General Fund CD Balance	\$1,002,831	\$1,002,831	\$0	\$0
C-1.4	All Other Funds		\$0		
C-1.5	Reserves (From Below)	\$3,183,194	\$3,183,194	\$1,880,967	\$1,880,967
C-1.6	Total Estimated Cash and Investments on Hand	\$6,987,193	\$6,987,193	\$1,982,232	\$1,982,232
C-2	General Fund Reductions:				
C-2.1	a. Unpaid bills at FYE				
C-2.2	b. Reserves	\$3,183,194	\$1,880,967	\$1,880,967	\$1,880,967
C-2.3	Total Deductions (a+b)	\$3,183,194	\$1,880,967	\$1,880,967	\$1,880,967
C-2.4	Estimated Non-Restricted Funds Available	\$3,803,999	\$5,106,226	\$101,265	\$101,265

SINKING & DEBT SERVICE FUNDS

		2017-2018	2018-2019	2019-2020	Pending
		Actual	Estimated	Proposed	Approval
C-3	Beginning Balance in Reserve Account (end of previous year)		\$0	\$0	
C-3.1	<i>Date of Reserve Approval in Minutes:</i>				
C-3.2	Amount to be added to the reserve				
C-3.3	<i>Date of Reserve Approval in Minutes:</i>				
C-3.4	SUB-TOTAL	\$0	\$0	\$0	\$0
C-3.5	Identify the amount and project to be spent				
C-3.6	a. _____				
C-3.7	b. _____				
C-3.8	c. _____				
C-3.9	<i>Date of Reserve Approval in Minutes:</i>				
C-3.10	TOTAL CAPITAL OUTLAY (a+b+c)	\$0	\$0	\$0	\$0
C-3.11	Balance to be retained	\$0	\$0	\$0	\$0
C-3.12					

RESERVES

		2017-2018	2018-2019	2019-2020	Pending
		Actual	Estimated	Proposed	Approval
C-4	Beginning Balance in Reserve Account (end of previous year)		\$3,183,194	\$1,880,967	\$1,880,967
C-4.1	<i>Date of Reserve Approval in Minutes:</i>				
C-4.2	Amount to be added to the reserve	\$6,153,194			
C-4.3	<i>Date of Reserve Approval in Minutes:</i> 7/13/2017				
C-4.4	SUB-TOTAL	\$6,153,194	\$3,183,194	\$1,880,967	\$1,880,967
C-4.5	Identify the amount and project to be spent				
C-4.6	a. Airport Terminal	\$2,970,000	\$1,302,227		
C-4.7	b. _____				
C-4.8	c. _____				
C-4.9	<i>Date of Reserve Approval in Minutes:</i>				
C-4.10	TOTAL OTHER RESERVE OUTLAY (a+b+c)	\$2,970,000	\$1,302,227	\$0	\$0
C-4.11	Balance to be retained	\$3,183,194	\$1,880,967	\$1,880,967	\$1,880,967
C-4.12					

BOND FUNDS

		2017-2018	2018-2019	2019-2020	Pending
		Actual	Estimated	Proposed	Approval
C-5	Beginning Balance in Reserve Account (end of previous year)		\$0	\$0	
C-5.1	<i>Date of Reserve Approval in Minutes:</i>				
C-5.2	Amount to be added to the reserve				
C-5.3	<i>Date of Reserve Approval in Minutes:</i>				
C-5.4	SUB-TOTAL	\$0	\$0	\$0	\$0
C-5.5	Identify the amount and project to be spent				
C-5.6	<i>Date of Reserve Approval in Minutes:</i>				
C-5.7	Balance to be retained	\$0	\$0	\$0	\$0
C-5.8					
C-5.9	TOTAL TO BE SPENT	\$2,970,000	\$1,302,227	\$0	\$0

Proposed Budget

Cheyenne Regional Airport Board

FYE 6/30/2020

NAME OF DISTRICT/BOARD

ADDITIONAL DETAILS

Add to Section	Description	DATA INPUT			
		2017-2018 Actual	2018-2019 Estimated	2019-2020 Proposed	Pending Approval
R-5.3 Miscellaneous	FBO Revenues	\$2,222,310	\$2,916,074	\$2,560,250	\$2,560,250
R-5.3 Miscellaneous	Loan Proceeds	\$0	\$0	\$1,500,000	\$1,500,000
R-5.3 Miscellaneous	PFC Charges	\$5,611	\$36,117	\$42,500	\$42,500
E-5.8 Other	Board Accomodations	\$64	\$140	\$250	\$250
E-12.5 Other operations	Small Tools and Equipment	\$199	\$60	\$500	\$500
E-12.5 Other operations	Weed & Pest	\$480	\$82	\$300	\$300
E-1.7 Capital Outlay	Equipment Upgrades	\$941	\$0	\$0	\$0
E-12.5 Other operations	Paint Supplies	\$932	\$111	\$0	\$0
E-12.5 Other operations	Snow Crew Expense	\$150	\$241	\$1,250	\$1,250
E-12.5 Other operations	Engineering	\$0	\$1,815	\$0	\$0
E-5.8 Other	Legal Advertising	\$750	\$522	\$1,250	\$1,250
E-12.5 Other operations	Printing	\$1,952	\$641	\$750	\$750
E-12.5 Other operations	Oil Resale	\$730	\$1,270	\$1,500	\$1,500
E-12.5 Other operations	Tires	\$579	\$840	\$2,300	\$2,300
E-12.5 Other operations	FBO Sales Taxes	\$1,552	\$2,175	\$0	\$0
E-1.7 Capital Outlay	Building Improvements	\$4,139	\$0	\$0	\$0
E-1.7 Capital Outlay	FBO Furniture	\$648	\$0	\$4,000	\$4,000
E-12.5 Other operations	Postage	\$2,447	\$2,068	\$1,800	\$1,800
E-12.5 Other operations	Landscaping Supplies	\$588	\$465	\$5,850	\$5,850
E-1.7 Capital Outlay	Paint Shop Heater	\$6,961	\$0	\$0	\$0
E-12.5 Other operations	Appraisals and Inspections	\$0	\$3,818	\$3,500	\$3,500
E-12.5 Other operations	FBO Admin Supplies	\$2,358	\$3,515	\$2,050	\$2,050
E-1.7 Capital Outlay	FBO Radios	\$0	\$265	\$8,000	\$8,000
E-12.5 Other operations	Special Event	\$1,468	\$141	\$7,500	\$7,500
E-12.5 Other operations	Bank Expense	\$2,601	\$6,876	\$0	\$0
E-1.7 Capital Outlay	Computer Upgrades	\$5,238	\$4,223	\$2,000	\$2,000
E-12.5 Other operations	Heavy Equipment Supplies	\$2,813	\$4,282	\$4,700	\$4,700
E-12.5 Other operations	Vehicle Repair Parts	\$6,128	\$3,521	\$2,900	\$2,900
E-12.5 Other operations	Bad Debts	\$12,733	\$0	\$0	\$0
E-1.7 Capital Outlay	FBO Vehicles	\$0	\$5,801	\$10,000	\$10,000
E-12.5 Other operations	FBO Travel	\$3,862	\$6,322	\$6,000	\$6,000
E-12.5 Other operations	Events	\$2,126	\$5,499	\$10,700	\$10,700
E-12.5 Other operations	FBO Fuel Farm	\$8,124	\$8,081	\$6,000	\$6,000
E-12.5 Other operations	Signs and Security	\$1,231	\$7,461	\$16,150	\$16,150
E-12.5 Other operations	Fire Ext. Serv	\$6,134	\$6,577	\$13,700	\$13,700
E-12.5 Other operations	Education and Training	\$6,323	\$7,882	\$13,950	\$13,950
E-12.5 Other operations	Office Repairs and Maintenance	\$4,678	\$4,914	\$19,000	\$19,000
E-12.5 Other operations	FBO Supplies for Sale	\$5,530	\$21,124	\$0	\$0
E-12.5 Other operations	Snow Removal Services	\$5,888	\$12,703	\$11,926	\$11,926
E-1.7 Capital Outlay	FBO Fuel Tank	\$30,530	\$1,640	\$1,000	\$1,000
E-12.5 Other operations	Fuel and Oil	\$17,169	\$802	\$15,200	\$15,200
E-12.5 Other operations	Company Expense	\$3,614	\$17,798	\$13,000	\$13,000
E-12.5 Other operations	Pavement Seal Coat/Airfield Marking (S) 2	\$0	\$35,876	\$0	\$0
E-12.5 Other operations	Lawncare Services	\$11,100	\$12,000	\$13,377	\$13,377
E-1.7 Capital Outlay	Hangar Improvements	\$7,839	\$2,353	\$30,000	\$30,000
E-12.5 Other operations	Dues & Subs	\$12,560	\$17,747	\$16,000	\$16,000
E-1.7 Capital Outlay	Fbo Air Stairs	\$48,000	\$0	\$0	\$0
E-12.5 Other operations	Fuel Farm	\$1,400	\$27,498	\$19,250	\$19,250
E-12.5 Other operations	FBO Operations Supplies	\$14,590	\$19,544	\$14,850	\$14,850
E-1.7 Capital Outlay	Runway Construction-Planning	\$0	\$28,017	\$24,000	\$24,000
E-1.7 Capital Outlay	Crack Seal Project	\$53,345	\$0	\$0	\$0
E-12.5 Other operations	Equip Rental	\$29,040	\$18,295	\$19,000	\$19,000
E-12.5 Other operations	FBO Utilities	\$33,711	\$33,020	\$34,382	\$34,382
E-1.7 Capital Outlay	Tug Equipment	\$105,330	\$0	\$0	\$0
E-1.7 Capital Outlay	FBO Air Start	\$0	\$47,362	\$100,000	\$100,000
E-12.5 Other operations	Property Taxes	\$43,650	\$51,286	\$55,198	\$55,198
E-12.5 Other operations	Repairs and Maintenance	\$72,838	\$54,962	\$42,250	\$42,250
E-1.7 Capital Outlay	Admin Upgrades	\$0	\$213,174	\$21,000	\$21,000
E-12.5 Other operations	Custodial Service	\$100,129	\$100,512	\$96,648	\$96,648
E-12.5 Other operations	Snow removal Equipment	\$484,040	\$8,449	\$5,000	\$5,000
E-12.5 Other operations	Promotion	\$192,941	\$396,206	\$72,000	\$72,000

